



County Offices
Newland
Lincoln
LN1 1YL

8 July 2021

Children and Young People Scrutiny Committee

A meeting of the Children and Young People Scrutiny Committee will be held on **Friday, 16 July 2021 at 10.00 am in the Council Chamber, County Offices, Newland, Lincoln LN1 1YL** for the transaction of the business set out on the attached Agenda.

Yours sincerely

A handwritten signature in cursive script that reads 'Debbie Barnes'.

Debbie Barnes OBE
Chief Executive

Membership of the Children and Young People Scrutiny Committee
(11 Members of the Council and 3 Added Members)

Councillors R J Kendrick (Chairman), W H Gray (Vice-Chairman), S A J Blackburn, T A Carter, R J Cleaver, K H Cooke, Mrs J E Killey, C Matthews, N Sear, J Tyrrell and M A Whittington

Added Members

Church Representative: Reverend P A Johnson

Parent Governor Representatives: Mrs M R Machin and Miss A E I Sayer

**CHILDREN AND YOUNG PEOPLE SCRUTINY COMMITTEE AGENDA
FRIDAY, 16 JULY 2021**

Item	Title	Pages
1	Apologies for Absence / Replacement Members	
2	Declarations of Members' Interest	
3	Minutes of the Children and Young People Scrutiny Committee meeting held on 25 June 2021	5 - 10
4	Announcements by the Chairman, Executive Councillor for Children's Services, Community Safety and Procurement and Chief Officers	
5	Service Level Performance against the Corporate Performance Framework - Quarter 4 <i>(To receive a report from Jo Kavanagh, Assistant Director Early Help, which summarises for the Committee the Service Level Performance against the Corporate Performance Framework for Quarter 4, for measures that are above or below the target range)</i>	11 - 34
6	Proposals for Scrutiny Reviews <i>(To receive a report from Tracy Johnson, Senior Scrutiny Officer, which invites the Committee to consider whether it wishes to make any suggestions for scrutiny reviews to the Overview and Scrutiny Management Board)</i>	35 - 42
7	Children and Young People Scrutiny Committee Work Programme <i>(To receive a report from Tracy Johnson, Senior Scrutiny Officer, which enables the Committee to consider and comment on the content of its work programme to ensure that its scrutiny activity is focused where it can be of greatest benefit)</i>	43 - 50

CONSIDERATION OF EXEMPT INFORMATION

In accordance with Section 100(A)(4) of the Local Government Act 1972, agenda items 8 and 9 have not been circulated to the press and public on the grounds that it is considered they contain exempt information as defined in Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972, as amended. The press and public may be excluded from the meeting for the consideration of these items of business.

8	Expansion of The Priory School, Spalding <i>(To receive an exempt report from Dave Pennington, Head of Property Development, which asks the Committee to consider and comment on the expansion of The Priory School, Spalding, prior to a decision being taken by The Leader of the Council, (Executive Councillor for Resources, Communication and Commissioning) between 26 and 30 July 2021)</i>	51 - 66
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9 Expansion of the St Christopher's School, Lincoln

67 - 84

(To receive an exempt report from Dave Pennington, Head of Property Development, which invites the Committee to consider and comment on the expansion of St Christopher's School, Lincoln, prior to a decision being taken by the Leader of the Council, (Executive Councillor for Resources, Communication and Commissioning) between 26 and 30 July 2021)

Democratic Services Officer Contact Details

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Please note: for more information about any of the following please contact the Democratic Services Officer responsible for servicing this meeting

- Business of the meeting
- Any special arrangements
- Copies of reports

Contact details set out above.

Please note: This meeting will be broadcast live on the internet and access can be sought by accessing [Agenda for Children and Young People Scrutiny Committee on Friday, 16th July, 2021, 10.00 am \(moderngov.co.uk\)](#)

All papers for council meetings are available on:
<https://www.lincolnshire.gov.uk/council-business/search-committee-records>



**CHILDREN AND YOUNG PEOPLE SCRUTINY
COMMITTEE
25 JUNE 2021**

PRESENT: COUNCILLOR R J KENDRICK (CHAIRMAN)

Councillors W H Gray (Vice-Chairman), S A J Blackburn, T A Carter, R J Cleaver, C Matthews, R B Parker, N Sear, J Tyrrell and M A Whittington.

Councillors: Mrs P A Bradwell OBE and S P Roe attended the meeting as observers.

Officers in attendance:-

Robert Close (Democratic Services Officer), Tracy Johnson (Senior Scrutiny Officer), Jo Kavanagh (Assistant Director of Early Help), Heather Sandy (Executive Director of Children's Services), Charlotte Gray (Head of Children's Strategic Commissioning) and Martin Smith (Assistant Director of Children's Education).

The following Officers joined the meeting remotely via Teams:-

Sara Gregory (Commissioning Manager, Children's Strategic Commissioning), Janice Spencer OBE (Assistant Director of Children's Safeguarding) and Stacey Waller (Lincolnshire Safeguarding Children Partnership Business Manager).

Also in attendance remotely via Teams for minute 6 (agenda item 6):-

Chris Cook – Independent Chair of the Lincolnshire Safeguarding Children Partnership.

1 APOLOGIES FOR ABSENCE / REPLACEMENT MEMBERS

An apology for absence was received from Councillor Mrs J E Killey. It was reported that, under Regulation 13 of the Local Government Committee and Political Groups) Regulation 1990, Councillor R B Parker was replacing Councillor Mrs J E Killey for this meeting only.

Apologies for absence were also received from Councillor K H Cooke and Mrs M R Machin, Parent Governor Representative.

2 DECLARATIONS OF MEMBERS INTEREST

No declarations of interest were made with respect to any items on the agenda.

2

CHILDREN AND YOUNG PEOPLE SCRUTINY COMMITTEE

25 JUNE 2021

3 MINUTES OF THE CHILDREN AND YOUNG PEOPLE SCRUTINY COMMITTEE MEETING HELD ON 5 MARCH 2021

That the minutes of the meeting held on 5 March 2021 be confirmed and signed by the Chairman as a correct record.

4 ANNOUNCEMENTS BY THE CHAIRMAN, EXECUTIVE COUNCILLOR FOR CHILDREN'S SERVICES, COMMUNITY SAFETY AND PROCUREMENT AND CHIEF OFFICERS

The Chairman advised the Committee that three workshops would be scheduled for July, each covering a different service area. The sessions would be delivered by Janice Spencer OBE (Assistant Director of Children's Safeguarding), Jo Kavanagh (Assistant Director of Early Help) and Martin Smith (Assistant Director of Children's Education) respectively, dates for which were currently being identified. He hoped that the Committee would take advantage of this offer.

Councillor Mrs P A Bradwell OBE (Executive Councillor for Children's Services, Community Safety and Procurement) took the opportunity to announce that the Clinical Commissioning Group (CCG), Lincolnshire Partnership NHS Foundation Trust (LPFT) and Lincolnshire County Council (LCC) put in a bid for £2.5 million of funding to support young people's mental health as a result of the Covid-19 Pandemic. She added that this would particularly help those in care. In addition, she welcomed the new members of the Committee and reminded them that officers were here to support them and offer their expertise.

5 INTRODUCTION TO CHILDREN'S SERVICES

The Committee received a presentation from Heather Sandy (Executive Director of Children's Services), which introduced the Children's Services directorate. Specific topics covered in the presentation included:-

- A background to Children's Services' Statutory Framework, including an overview of the Children's Acts of 1989 and 2004;
- A detailed breakdown of the process Children's Services follow when offering support and intervention to families;
- The principles that Children's Services employ to ensure effective service delivery;
- An introduction to the directorate leadership team and their individual responsibilities;
- A profile of Lincolnshire, including detail of its current case load of 2794 open social care cases, 375 Children on a Child Protection Plan and 676 Children in Care;
- Advice on Elected Members' roles as corporate parents;

- The current priorities for Children's Services, that being the Covid-19 Recovery Plan, High Needs Transformation Programme, Right4U – Transformational Child's Journey Programme, and Refreshed Early Help Strategy;
- An overview of the Children's Services budget, including £76.795 million for Social Care and £35.389 million for Education. In addition, it was advised that Children's Services employees make up 31.9 per cent of the Council's total employees.

Appreciating the detailed and comprehensive introduction to the service directorate, the Committee added that, of their informal briefings and conversations with the service's leadership team, they have found them to be welcoming and accommodating to members' questions.

Referring to the change in name from 'looked after children' to 'children in care', the Committee gave their endorsement and support to the opportunity offered to these children to decide themselves how they would be referred to.

Returning Committee members encouraged new members to visit their local children's centres to observe the excellent support offered to children in Lincolnshire.

RESOLVED

That the presentation be noted.

6 INTRODUCTION TO THE LINCOLNSHIRE SAFEGUARDING CHILDREN PARTNERSHIP (LSCP)

The Committee received a report and presentation from Chris Cook (Independent Chair - Lincolnshire Safeguarding Children Partnership) and Stacey Waller (LSCP Business Manager), which introduced them to the Lincolnshire Safeguarding Children Partnership (LSCP). Specific topics covered in the presentation included:-

- The Statutory Framework which the partnership works within, including the Children's Act 2004 (amended by Children and Social Work Act 2017) and an overview of the multi-agency arrangements to safeguard children;
- An overview of the partners included under the umbrella of the LSCP;
- The vision of the LSCP being that 'Children and young people in Lincolnshire are effectively safeguarded, properly supported and their lives improved by all agencies working together';
- Its strategic priorities for 2021/22;
- The various groups and sub-groups within the partnership such as, the Voluntary Sector Conference, Junior Online Safety Officers and School engagement on campaigns;

CHILDREN AND YOUNG PEOPLE SCRUTINY COMMITTEE**25 JUNE 2021**

- An explanation of the role of the Children and Young People Scrutiny Committee in relation to the LCSP, that being to scrutinise the effectiveness of its agency relationships, business plan and annual report including any updates on progress with the implementation of the priorities in the business plan. In addition, the Committee would be expected to review and scrutinise the outcomes of any external inspection or peer review of the LCSP.
- Detail of the methods of assurance the partnership benefits from;
- That a wealth of training was offered to a wide range of people including a two day safeguarding course, free to staff.

(Councillor C Matthews gave his apologies and left the meeting during the presentation)

The Executive Councillor for Children's Services, Community Safety and Procurement advised the Committee that, while such vast information could be a lot to take in, officers were accommodating to all levels of questions.

The Committee shared their understanding that children and young people had been observed cycling through the streets late at night, with suspected involvement in the sale of drugs. While there was an obvious criminal element of this situation, the Committee suggested there was a significant social care element too. The Assistant Director - Early Help identified the 'Future 4 Me' service that supported young people who may be at risk of being in the criminal justice system and acknowledged that Covid-19 restrictions have brought additional challenges in this area.

What the Committee didn't feel was obvious in the presentation, was what to the credit the LSCP with in terms of campaign work. Chris Cook advised that agencies typically worked independently on their own campaigns. He felt that each individual agency should be taking the lead, with the LSCP focused on coordinating their efforts. He added that the voluntary sector conference was very important, and intentions were to develop that next year. He added that members of this Committee would be welcome to attend a LSCP meeting as observers to provide feedback on its business to the Committee. Stacey Waller suggested that when the LSCP report to the Committee in November 2021 it could communicate its key messages back to members. The Executive Director of Children's Services added that the Children and Young People Scrutiny Committee would receive an annual report once it got further into its cycle.

Appreciating how significant the role of social media and the digital world was on children's lives, the Committee sought further detail on junior online safety. Stacey Waller explained the advice was delivered to year five primary aged children, and added that her colleagues could offer further detail as part of the next update due in November.

RESOLVED

That the report and presentation be noted.

7 EXTENSION TO BEST START LINCOLNSHIRE: EARLY YEARS AND FAMILY SERVICE
 CONTRACT

The Chairman advised the Committee that this item was for pre-decision scrutiny prior to a decision being taken by the Executive on 6 July 2021.

The Chairman invited Charlotte Gray (Head of Children's Strategic Commissioning), to present the report to the Committee.

The Assistant Director of Early Help advised the Committee that an exception was sought to the Council's Contract Regulations, to extend the Pre-School Learning Alliance for the Best Start Lincolnshire: Early Years and Family Service, for up to 12 months to 30 June 2023.

Best Start Lincolnshire had been significantly affected by the Covid-19 Pandemic, with staff having to reprioritise their time. Therefore, the review of Commissioned Early Years Services had been delayed. Prior to the Covid-19 Pandemic, children's centres were used to deliver the Best Start Lincolnshire: Early Years and Family Service. However, the use of Children's Centres had since been offered to health services.

Further time would allow for consideration of service demand post Covid-19 while also offering the opportunity to consider the newly published Public Health England Healthy Child Programme which was delayed. If an extension couldn't be agreed, a new operating model would need to be completed by December 2021, a target that wasn't currently feasible.

Members of the Committee asked a number of questions, when the following points were confirmed:

- There was enough flexibility in the existing contract to enable services to respond to changing needs moving out of the pandemic and continue to deliver services effectively. Officers were confident that there was nothing in the current contract that would restrict the Council in terms of commissioning and being able to continue to meet the needs of families.
- The procurement process was lengthy due to the requirement to meet regulated timescales and undertake statutory engagement with families, the need to follow the Healthy Child Programme, allowing time for the decision making process, and

allowing six months for a handover of the service to a new provider should a new provider be awarded the contract.

- Committee members asked for assurance that Children's Centres were not going to be at risk of closure as a result of the wider review. Officers confirmed that provision of Children's Centres was not in the scope of the Commissioned Early Years Services review. The review had been designed to ensure that there was not a duplication of services, but that provision was integrated to maximise outcomes.
- Investment in early intervention services for children was important as it would help to prevent more costly and resource intensive intervention in later life.
- The cost of £1,871,712 to extend the contract would be financed from existing budgets and was therefore financially affordable.

The Assistant Director of Early Help advised that a briefing paper for councillors on Children's Centres was being drafted and would be circulated to the Committee shortly.

RESOLVED

1. That the Children and Young People Scrutiny Committee unanimously agreed to support the recommendations to the Executive as detailed in the report.
2. That the comments listed above be passed on to the Executive in relation to this item.

8 CHILDREN AND YOUNG PEOPLE SCRUTINY COMMITTEE WORK PROGRAMME

Tracy Johnson, Senior Scrutiny Officer, was invited to present this item to the Committee.

Details of the Committee's planned items were shown on pages 45 to 49 of the report pack. Appendix A advised the Committee of Executive Councillor/Executive decisions from 1 July 2021.

The Committee was advised that at the 17th June meeting of the Overview and Scrutiny Management Board, it was agreed that each scrutiny committee would be requested to identify potential topics for in depth scrutiny reviews, which would be put forward to the Board at its meeting on 30 September. A report on Proposals for Scrutiny Reviews would be brought to the Committee at its next meeting on 16 July to enable members to identify any suggestions for in depth scrutiny reviews for consideration by the Board in September.

RESOLVED

That the work programme presented be agreed.

The meeting closed at 12.00 pm



Open Report on behalf of Heather Sandy, Executive Director – Children's Services

Report to:	Children and Young People Scrutiny Committee
Date:	16 July 2021
Subject:	Service Level Performance against the Corporate Performance Framework – Quarter 4

Summary:

This report summarises the Service Level Performance against the Corporate Performance Framework for Quarter 4. This report will only summarise the measures that are above or below the target range.

Actions Required:

The Children and Young People Scrutiny Committee is invited to review and comment on the performance of the measures that are either above or below the target range.

1. Background

This report will summarise the performance of the Tier 2 Service Level Performance measures for the Children and Young People Scrutiny Committee.

There are 11 measures that should be reported at Quarter 4.

In Quarter 4:

- 7 measures achieved their target; and
- 4 measures are unable to be reported on due to Covid-19.

The seven measures have been within tolerance for the whole of the year. Targets for this year were set in February 2020, before the pandemic started, but we have been able to remain within the target limits for all the measures that we can report on this year.

The permanent exclusion measure is the only measure that is recorded with a lag of two years. The data in this measure will not have been impacted on by Covid-19 in any way.

2. Conclusion

The Children and Young People Scrutiny Committee is requested to review and comment on the report.

3. Consultation

a) Risks and Impact Analysis

None required

4. Appendices

These are listed below and attached at the back of the report	
Appendix A	Performance Measure Summary

5. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

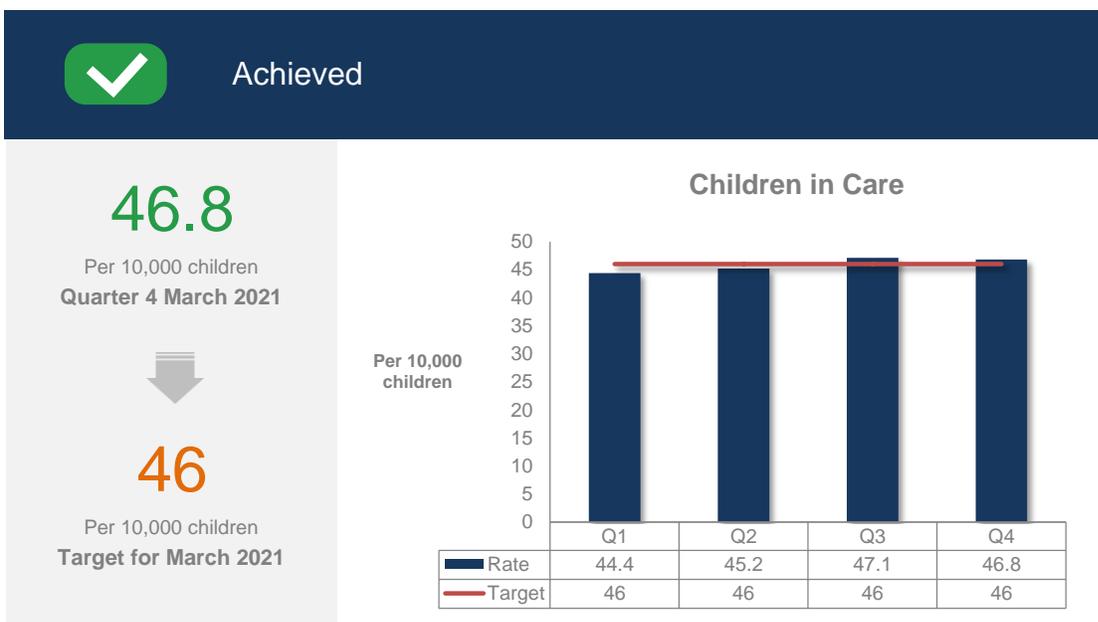
This report was written by Jo Kavanagh, Assistant Director – Early Help, who can be contacted on 01522 554505 or jo.kavanagh@lincolnshire.gov.uk.

Children in Care

Children in Care per 10,000 population aged under 18. There are a number of reasons why a child may be placed in the care of the local authority. Most often it is because the child's parents or the people who have parental responsibilities and rights to look after the child are unable to care for the child, have been neglecting the child or the child has committed an offence. The local authority has specific responsibilities and duties towards a child who is in care or who has been in care.

This measure is reported taking a snapshot in time. So for example Q2 is performance as at 30th September.

A lower rate of children in the Local Authority's care indicates a better performance.

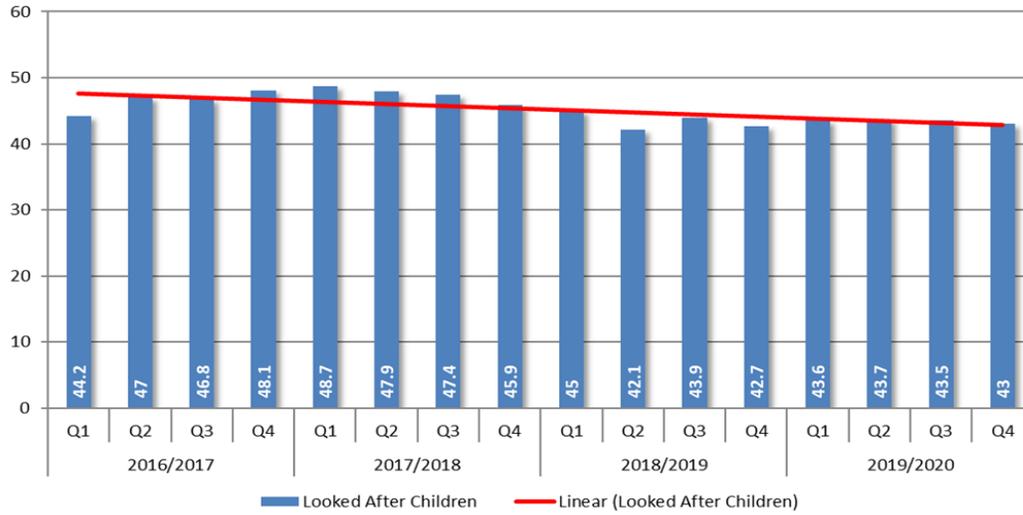


About the latest performance

Current performance has met the targets set.

Further details

Looked After Children per 10,000 of the Lincolnshire population



About the target

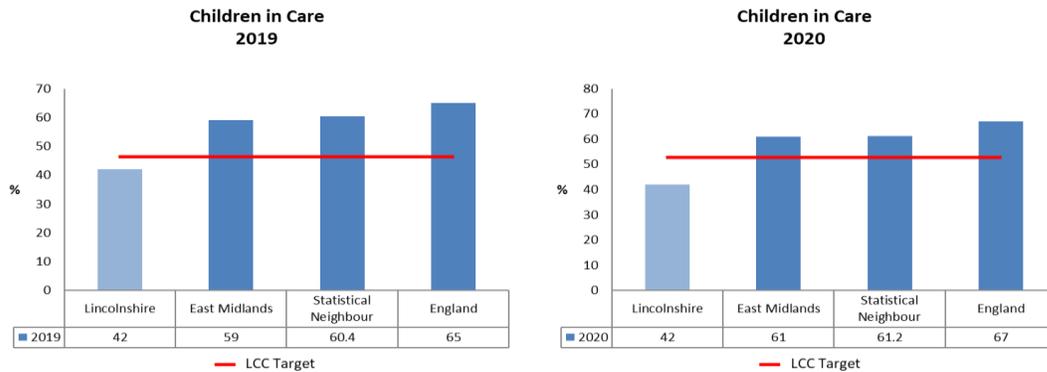
Taking into account recent performance the target remains at a rate of 46 per 10,000 children (approximately 670 children).

About the target range

The Upper and lower Target allows for the number of Children in Care to vary between approximately 626- 699. This is about +/- 35 children from target. Anything above or below this number would be flagged as worse than target, i.e. indicating a significant variance from the current position.

About benchmarking

Comparator information is available and is showing an increasing trend



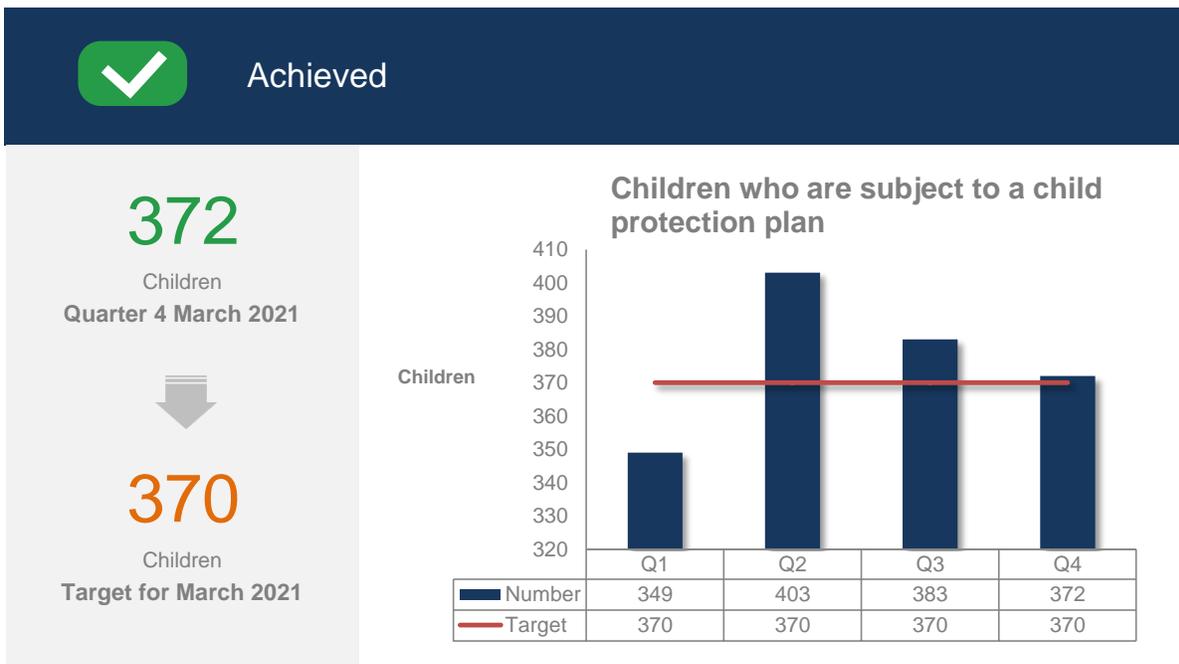
	2019	2020
Lincolnshire	42	42
East Midlands	59	61
Statistical Neighbour	60.4	61.2
England	65	67
LCC Target	46	46

Children who are subject to a child protection plan

A child protection plan is a plan drawn up by the local authority. It sets out how the child can be kept safe, how things can be made better for the family and what support they will need.

This measure is reported taking a snapshot in time. So for example Q2 is performance as at 30th September.

A lower number of children who are subject to a child protection plan indicates a better performance.

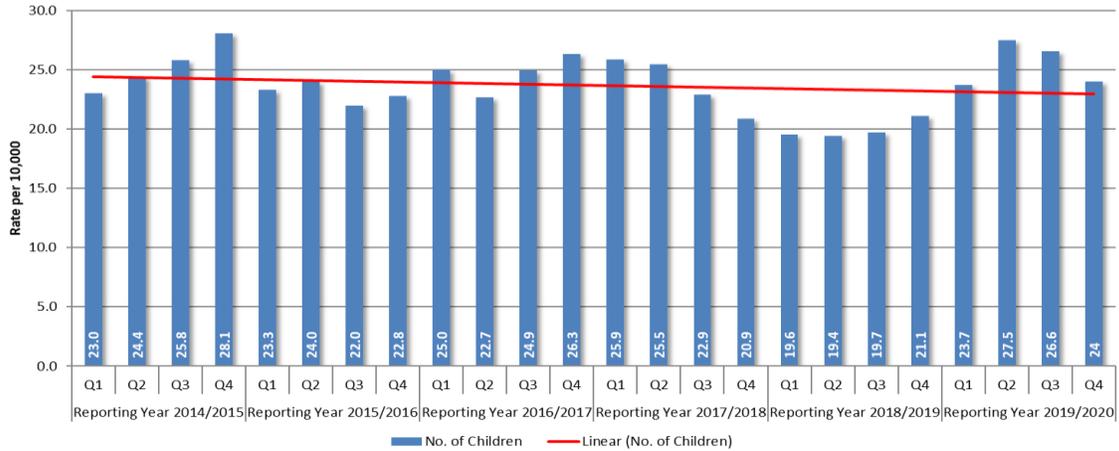


About the latest performance

Current performance has met the targets set.

Further details

No. of Children Subject to a Child Protection Plan
(rate per 10,000 of the population under 18)



About the target

Targets have been revised to 370 to take into account current trends.

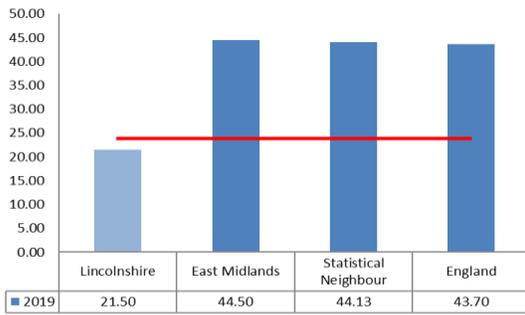
About the target range

We have set a tolerance position of approximately 60 children with a CPP. This equates to a tolerance range of approximately +/- 30 children from the target.

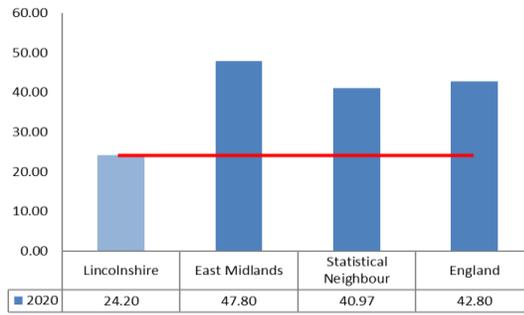
About benchmarking

Comparator information is available.

Children who are subject to a child protection plan 2019



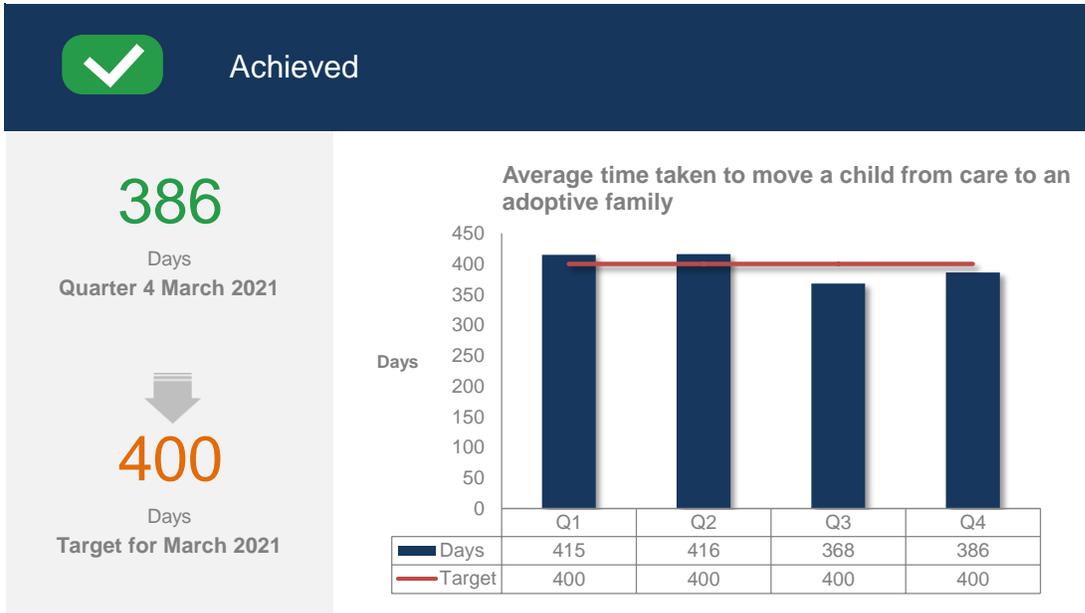
Children who are subject to a child protection plan 2020



	2019	2020
Lincolnshire	21.50	24.20
East Midlands	44.50	47.80
Statistical Neighbour	44.13	40.97
England	43.70	42.80
LCC Target	24.00	24.00

Average time taken to move a child from care to an adoptive family

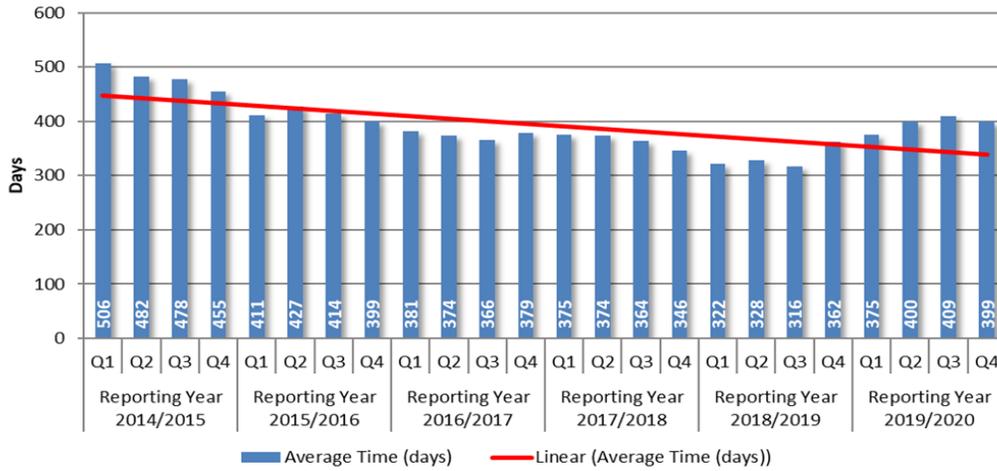
Average number of days between the child entering care and moving in with their adoptive family. A lower number of days taken to move a child from care into an adoptive family indicates a better performance.



About the latest performance

Despite the Covid-19 pandemic, Lincolnshire is performing well in this measure and the numbers are significantly better than figures from recent history for comparator areas (both Statistical Neighbours and Nationally). Our high performance in this area is achieved through being aware of the journey of each child and ensuring that the adoption team is able to engage in twin tracking at the earliest opportunity. There has been some delay in getting cases through the courts during Covid, and this will have had some impact on the statistics and data for this year and accounts for the increased timescales. Several of the children were in protracted proceedings.

Average Time (Days) Taken to Move a Child From Care to an Adoptive Family



About the target

Target set significantly better than national average

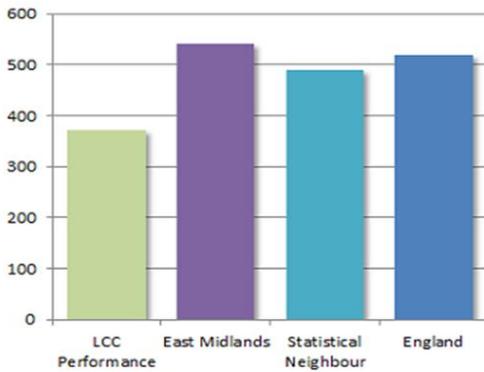
About the target range

A maximum value of 490 has been set as this would mean performance is worse than the most recent national figures.

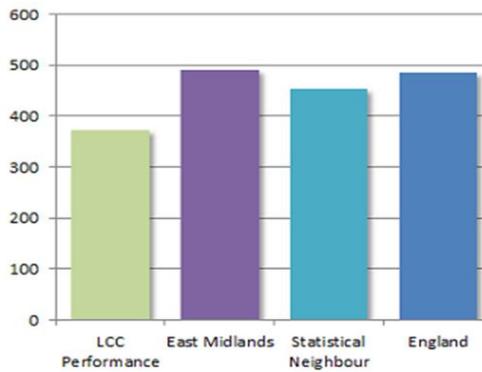
About benchmarking

Benchmarking information is available for 2018, however, 2019 figures have not yet been released

Time taken to move from care to adoptive families (days) 2014-2017



Time taken to move from care to adoptive families (days) 2015-2018

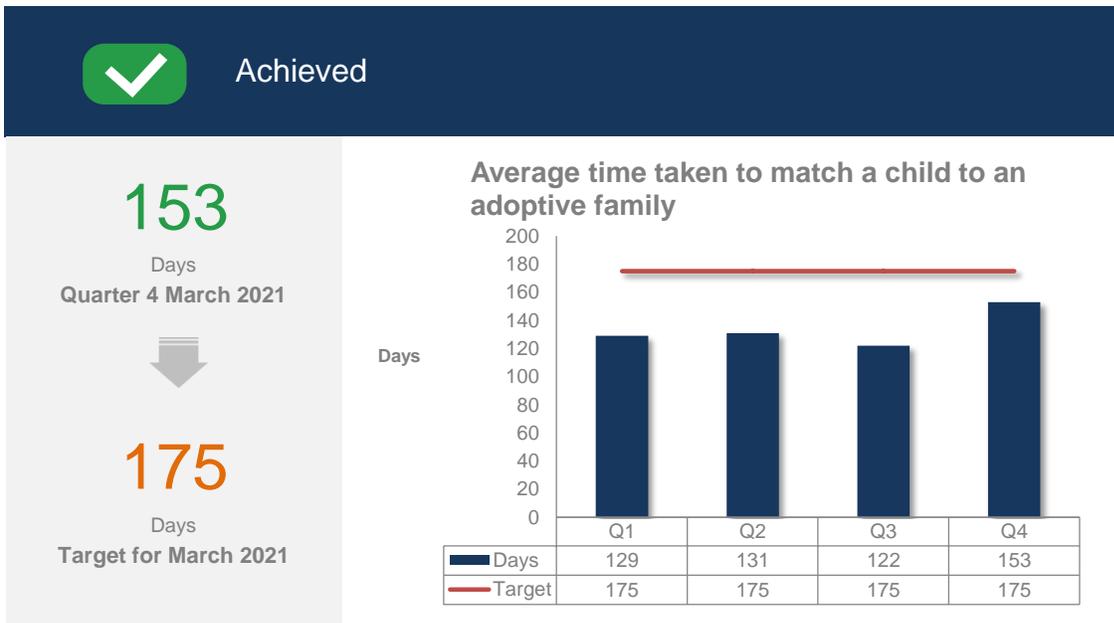


	2014/2017	2015/2018
LCC Performance	372	372
East Midlands	542	490
Statistical Neighbour	489.7	453.8
England	520	486

Average time taken to match a child to an adoptive family

Average number of days between the local authority receiving the court order to place a child and the local authority deciding on a match to an adoptive family.

A lower number of days taken to match a child to an adoptive family indicates a better performance.

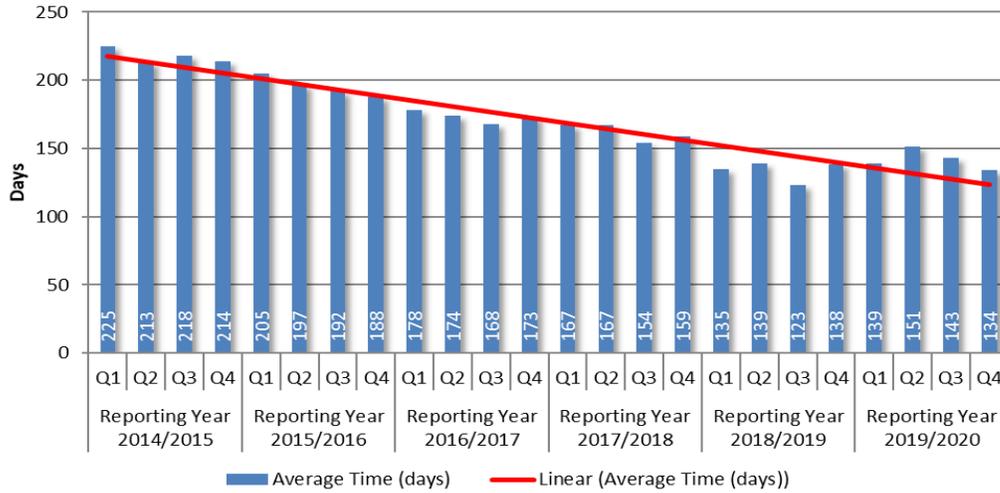


About the latest performance

The performance this quarter continues to improve, despite the Covid 19 pandemic, and are better than National and Statistical Neighbour comparator figures. Recruiting the right families for children reduces the needs to identify independent adoptive placements which in turn minimises potential delays and ensures we continue to do well in respect of this indicator. Again, the Covid pandemic has had some impact on the data, as there was a decrease in the numbers of children placed in quarter 1, until we developed systems and Covid Risk assessments, and then an increase in quarter 4 where we were able to place a higher number of children some of whom had been difficult to place.

Further details

Average Time (Days) Taken to Match a Child to an Adoptive Family



About the target

Target has been reduced to 175 days to take into account recent trends of a higher number of adoptions, which is expected to impact figures. However, the revised target remains significantly better than the most recent published National figures.

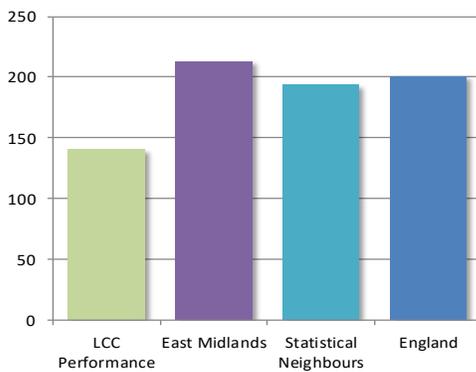
About the target range

Both upper and lower target ranges have been set to 10 days (average)

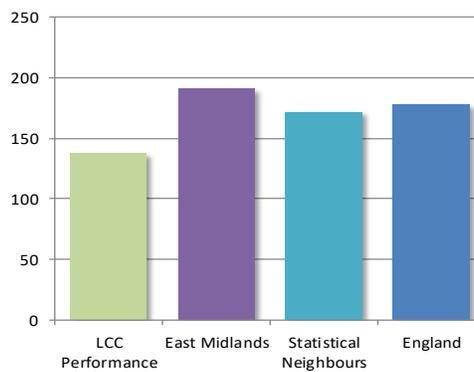
About benchmarking

Benchmarking information is available for 2018, however 2019 figures have not yet been released.

Average time taken to match a child to an adoptive family (days) 2015-2018



Average time taken to match a child to an adoptive family (days) 2016-2019



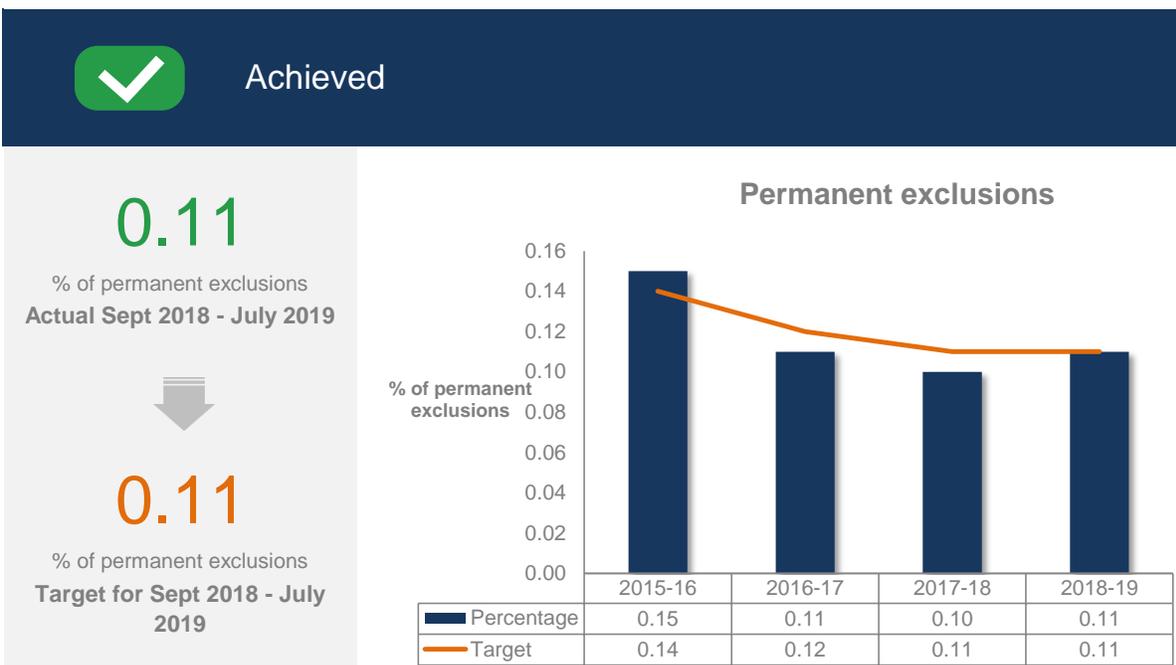
	2015/2018	2016/2019
LCC Performance	141	138
East Midlands	213	191
Statistical Neighbours	193.9	171.9
England	201	178

Permanent exclusions

Number of permanent exclusions in Primary, Secondary and Special schools divided by the School population (the population includes nursery aged children in these schools).

This measure is reported with a 2 year lag due to the information and statistical first release of data publication. This means that data for the academic year 2018/2019 (September 2018 to July 2019) is reported in Quarter 4 2020/21.

A smaller percentage of permanent exclusions indicates a better performance.



About the latest performance

Current performance has met the targets set.

Further details

There is no historical data available for this measure

About the target

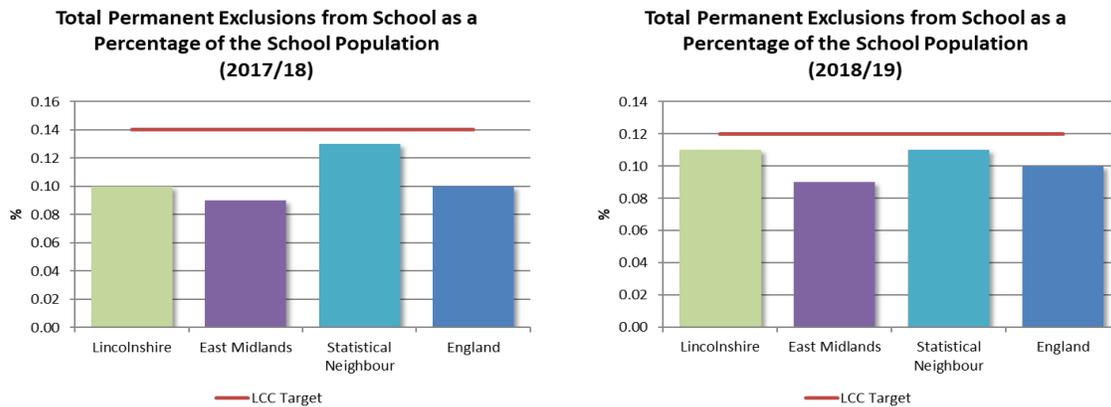
To remain in line with the national exclusion rate.

About the target range

The internally reported figure for 2018/19 is 0.12%. Projecting performance forward using the last 10 years of data then the rate would be 0.13%. If we use the last 3 years of data the projected rate is 0.09%. It would therefore make sense to blend the two methodologies as we are likely to be somewhere in between the two models. This yields a target of 0.11% \pm 0.02 percentage points. This is in line with the latest available national data. We do not know where national will be in two years' time but it is expected to be close to 0.10%.

About benchmarking

Benchmarked against National, Regional and Stat neighbours



	2017/18	2018/19
Lincolnshire	0.10	0.11
East Midlands	0.09	0.09
Statistical Neighbour	0.13	0.11
England	0.10	0.10
LCC Target	0.14	0.12

Achievement of the threshold in English and Maths

This measures pupils achieving the threshold in both English and Maths GCSE's in exams taken at the end of Key Stage 4, against the Department for Education's first result criteria.

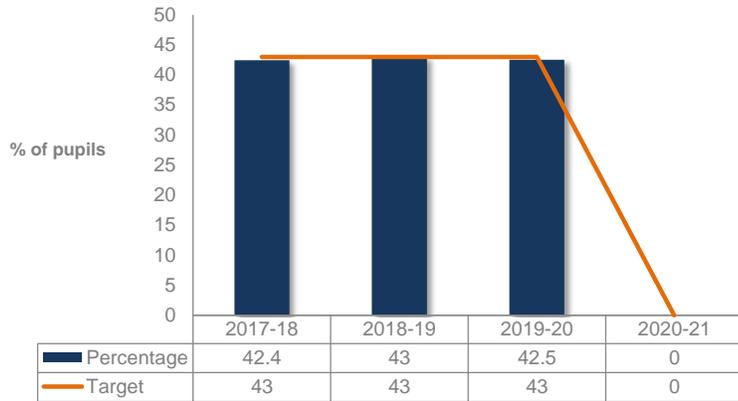
Numerator: Number of children achieving the threshold in English and Maths GCSE in exams taken at the end of Key Stage 4

Denominator: Number of children who were assessed at Key Stage 4.

The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.



Achievement of the threshold in English and Maths



About the latest performance

This PI cannot be reported in 2020/21 due to Covid -19

Further details

Please see the main graphic for all available data relating to this measure.

About the target

Our 2020 cohort's performance is predicted to improve on that of the 2019 cohort by 1%, we therefore need to realistically aspire to improve on our provisional 2019 figure of 42% by 1%.

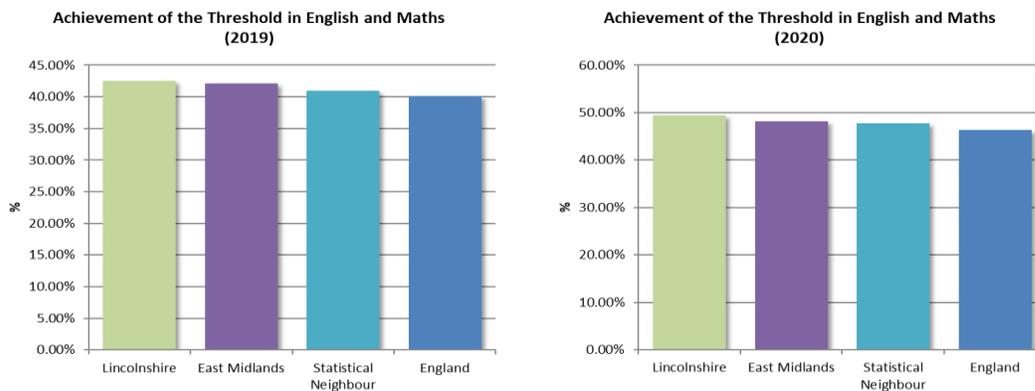
About the target range

Upper - tolerance of 44% is aspirational and would put Lincolnshire's performance in line with the provisional 2019 national figure. To improve by more than 2% should be celebrated.

Lower - would put us in line with our provisional position in 2019 and 3% below FFT 50 Benchmark, to fall below the provisional 2019 figure should be highlighted, particularly as 2020 cohort performance is predicted to improve on 2019.

About benchmarking

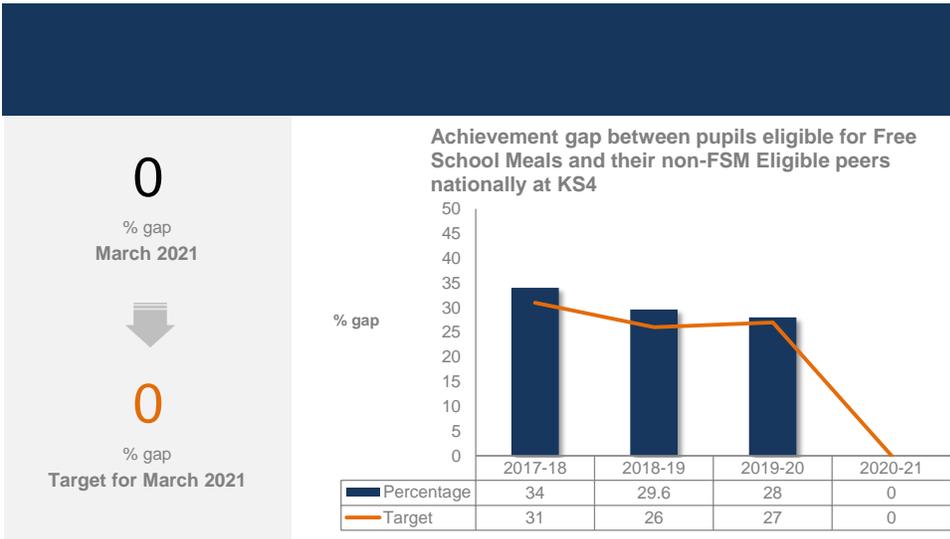
The FFT 50 Benchmark suggests Lincolnshire pupils would be in the top 50% of similar pupils nationally if 45% achieve the threshold in 2020.



	2019	2020
Lincolnshire	42.50%	49.40%
East Midlands	42.10%	48.20%
Statistical Neighbour	40.95%	47.79%
England	40.10%	46.30%

Achievement gap between pupils eligible for Free School Meals and their non-FSM Eligible peers nationally at KS4

The percentage of FSM Eligible pupils achieving the threshold in English and mathematics at KS4, (historically a C grade, grade 5 from 2017 when new GCSEs in English and mathematics were first reported) compared to all the other pupils assessed at KS4 nationally. The percentage gap is calculated as follows: Number of Lincolnshire FSM Eligible children achieving the threshold in English and mathematics at KS4 divided by the number of Lincolnshire FSM Eligible children who were assessed at Key Stage 4. Number of all the other children nationally achieving the threshold in English and mathematics at KS4, divided by the number of all the other children nationally who were assessed at Key Stage 4.



About the latest performance

This PI cannot be reported in 2020/21 due Covid -19

Further details

Due to changes to assessment methods, data prior to 2017/18 is no longer directly comparable.

About the target

The 2% that Lincs FSM narrowed the gap to National Non-FSM by in 2019 (provisional) is an achievement. Our eventual aim is to maintain a similar or narrower gap compared to the national FSM V non-FSM gap (-24% provisional 2019 gap).

As our 2020 FSM cohort's performance is predicted to improve on 2019 by 1%, assuming that the National non-FSM cohort continues to improve steadily at a rate of 1% per year, we need to aspire to hold the gap steady at -27% and not lose any ground to national.

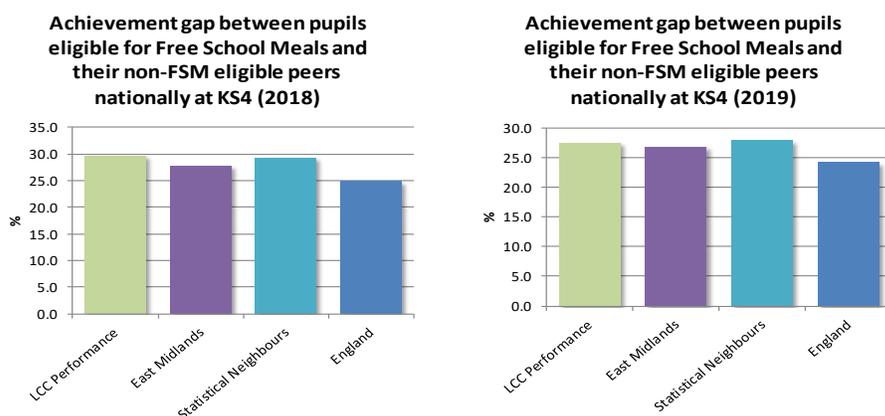
About the target range

Upper - tolerance of -25% is aspirational and should be celebrated if Lincs FSM can close the gap on national Non-FSM by a further 2% this year.

Lower - would put us in line with our position in 2018, it should be highlighted if the improvements seen in 2019 are reversed in 2020.

About benchmarking

The FFT 50 Benchmark suggests that the performance of our FSM pupils (assuming National non-FSM cohort continues to improve at current rate) would be in the top 50% of similar pupils nationally if we could narrow the gap to -20% in 2020. However, making up 7% in one year is not realistic.



	2018	2019
LCC Performance	29.6	27.5
East Midlands	27.8	26.7
Statistical Neighbours	29.2	27.9
England	24.9	24.1

16-17 year old Children in Care participating in learning

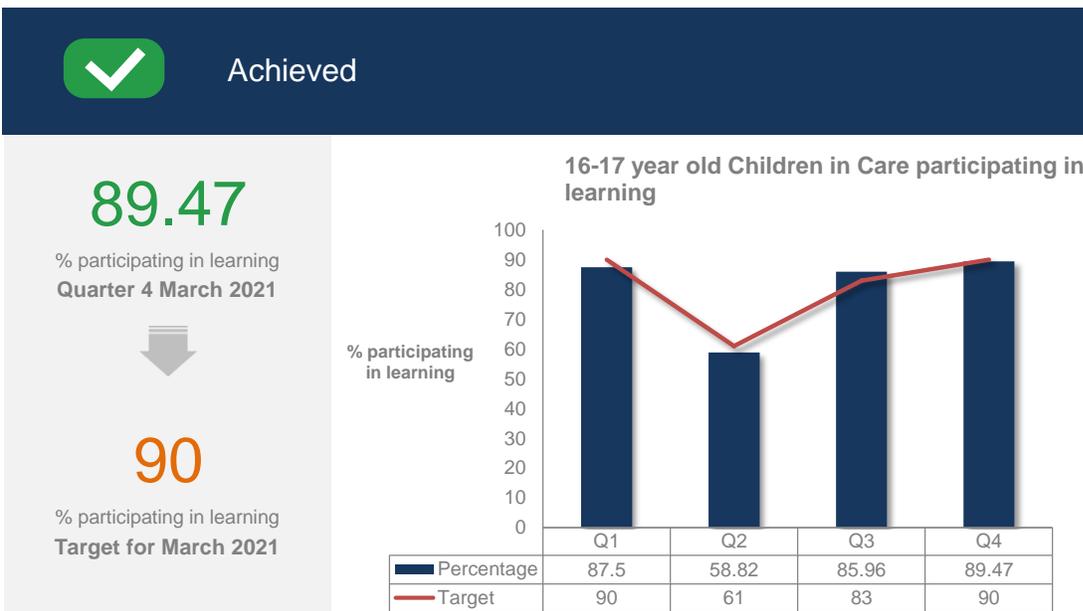
This measures young people recorded as being in care participating in learning at the end of the reporting period and will not take into consideration the length of time that they have been in local authority care.

Numerator: Number of Children in Care participating in learning at the end of the reporting period.

Denominator: Number of Children in Care at the end of the reporting period.

The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.

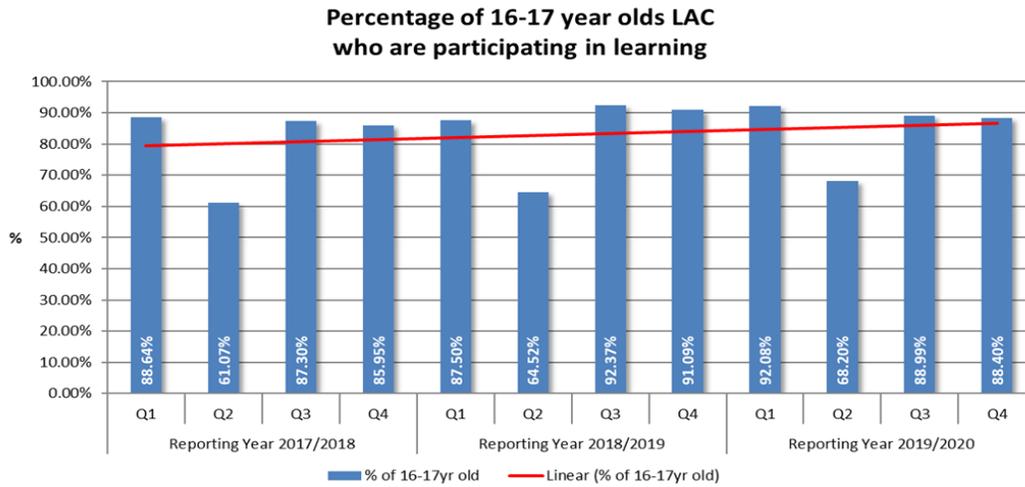
The parameters of this measure were previously defined as recording 16-18 year old Children in Care participating in learning. As of Q1 2017/18 onwards, the Department for Education no longer require monitoring of children aged 18, and so the measure has been amended accordingly, restricting data provision to 16-17 year old Children in Care only. A higher percentage of Children in Care participating in learning indicates a better performance.



About the latest performance

Current performance has met the targets set.

Further details



About the target

Target remains the same as the previous year. Q2 & Q3 targets lower to allow for the expected dip at this time of year due to September being the start of the tracking process

About the target range

The target range is set at a level to allow for 2 percentage points above the target and 5 percentage points below the target.

About benchmarking

Benchmarking information is not available for this cohort

Care Leavers in suitable accommodation

A care leaver is a young person who reaches the age of 18 who had been in local authority care.
Numerator: Number of care leavers turning 19 years of age in the year who are living in accommodation deemed as "suitable".

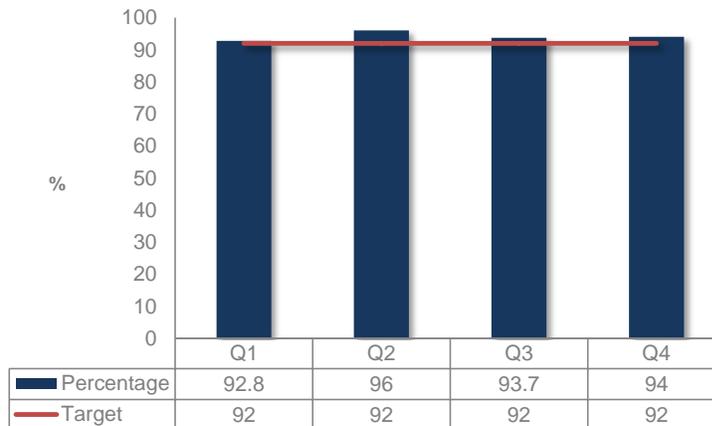
Denominator: Number of care leavers turning 19 years of age in the year.

The percentage is calculated as follows: Numerator divided by the denominator multiplied by 100.

A higher percentage of care leavers in suitable accommodation indicates a better performance.



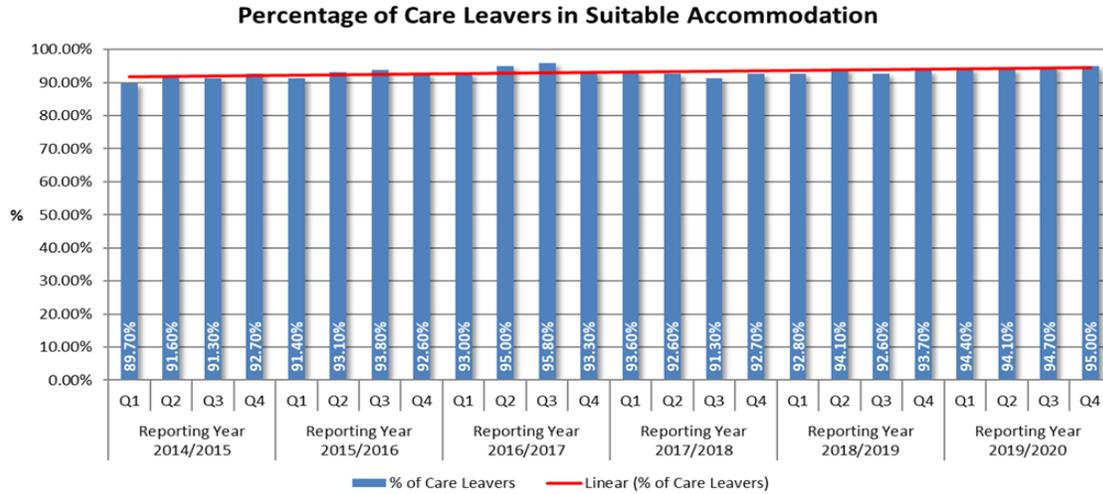
Care Leavers in suitable accommodation



About the latest performance

Current performance has met the targets set.

Further details



About the target

Target to remain the same as previous year, we are above both national and similar authority average.

About the target range

The lower target has been set at the 25% quartile. Meaning if we fall below this we will not be in the top 25% of authorities. The upper target has been set 5% above this.

About benchmarking

Benchmarking information is available and we constantly perform better than comparators.



	2019	2020
Lincolnshire	89	92
Stat Neighbour	88.11	89.4
East Midlands	84	87
England	85	85

Juvenile first time offenders

The First Time Entrant (FTE) measure is a rate per 100,000 of 10-17 population in Lincolnshire. Data is reported with a 6 month lag and a rolling 12 month period, for example Jan 2018 – Dec 2018 data is reported in Q1 2019/2020.

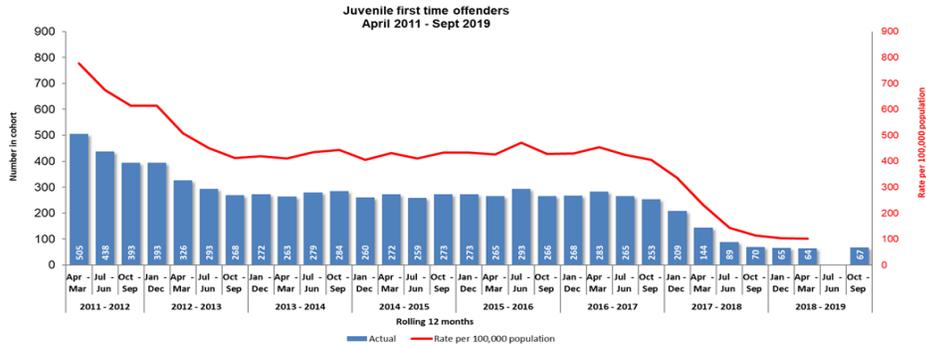
A lower number of young people entering the criminal justice system for the first time indicates a better performance.



About the latest performance

Data still unavailable; YJB expect data to be published on 20th May.

Further details



About the target

This target is now referring to the 'rate' instead of 'actual' as this is a more comparable metric against Regional, National etc.
 The Lincolnshire average rate in 19/20 (to date) has been 103, but our Youth Offending Service is entering a new period of stability that may begin to fluctuate following the dramatic drop over last 2-3 years.
 A target of 125 allows for this period of uncertainty while remaining well below the previous year's average as a goal for improvement.

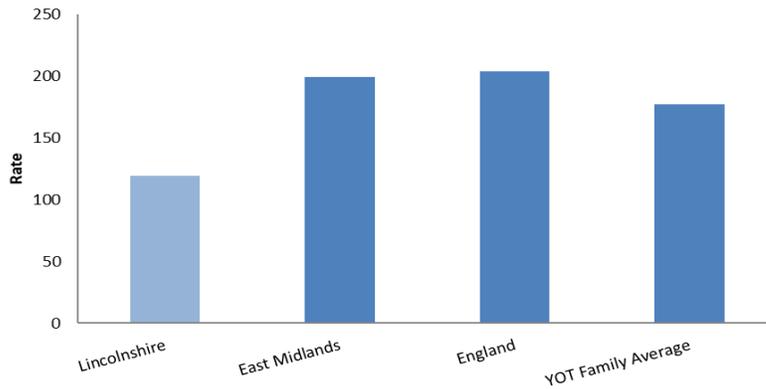
About the target range

Target ranges are difficult to define as external factors can have a major influence on the numbers of young people entering the criminal justice system for the first time, for example arrests made by the Police and decisions whether to prosecute or not. It has been agreed that +/-20 First Time Entrants is a reasonable target range.

About benchmarking

Benchmarked against National, Regional and YOT Family performance

First Time Entrants (FTEs) to the Criminal Justice System - FTE PNC rate per 100,000 of 10-17 population Jan 19 - Dec 19



Juvenile First Time Offenders	Jan 19 - Dec 19	
	Number	Rate
Lincolnshire	76	119
East Midlands	838	199
England	10,563	204
YOT Family Average	99	177

Juvenile Re-offending

The number of young people aged 10 to 17 who commit a proven offence in a 12 month period following previous involvement with Lincolnshire Youth Offending Service.

This measure uses a 3 month cohort to review for a further offence committed in the subsequent 12 month period. Offenders are still monitored for 12 months after the follow-up offence has been committed.

Data will be reported with a 2 year lag.

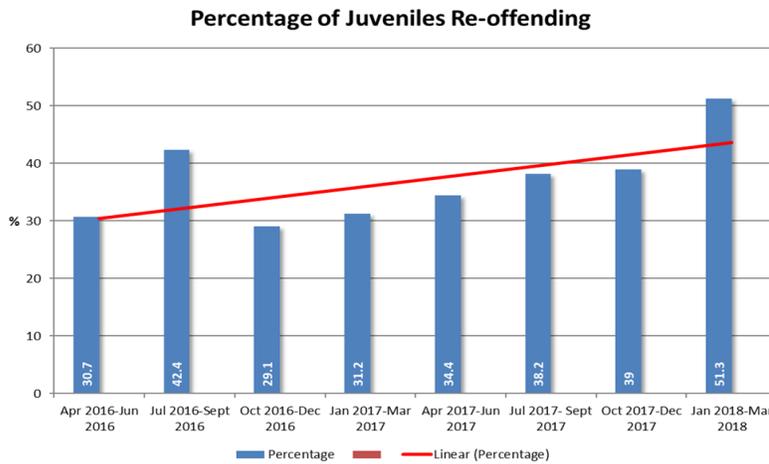
A lower percentage of juvenile re-offending indicates a better performance.



About the latest performance

Data delayed from the YJB.

Further details



About the target

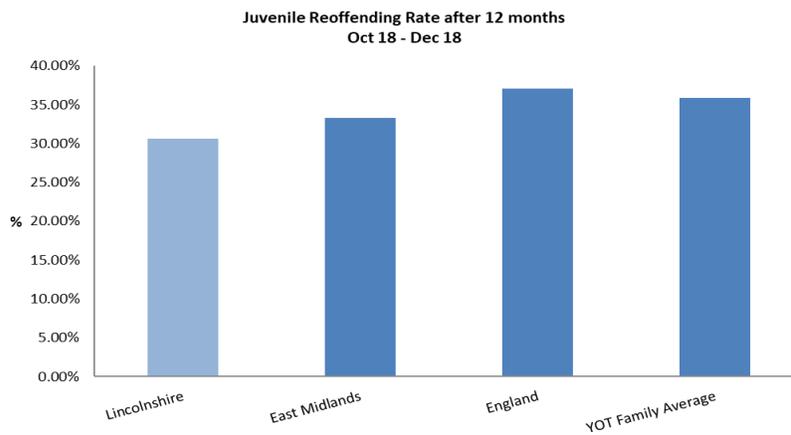
Performance in reoffending can fluctuate quarter on quarter due to the small cohort numbers being reviewed. This target reflects the National average performance in 19/20 to date. Our goal is to remain at or below this average figures.

About the target range

Upper and lower targets have been set to allow for the range of movement possible based on cohort numbers.

About benchmarking

Benchmarked against National, Regional and YOT Family performance



Juvenile Reoffending Rate after 12 months	Oct 18 - Dec 18		
	Number in the cohort	Number of reoffenders	% Reoffending
Lincolnshire	36	11	30.60%
East Midlands	405	135	33.30%
England	5,378	1,997	37.10%
YOT Family Average	56	20	35.90%

Open Report on behalf of Andrew Crookham, Executive Director - Resources

Report to:	Children and Young People Scrutiny Committee
Date:	16 July 2021
Subject:	Proposals for Scrutiny Reviews

Summary:

On 17 June 2021, the Overview and Scrutiny Management Board agreed to request that each overview and scrutiny committee identify potential topics for in-depth scrutiny reviews, which would be undertaken by the two Scrutiny Panels, taking into account the prioritisation toolkit. The Overview and Scrutiny Management Board would consider all the suggestions at its meeting on 30 September 2021, with a view to making a decision on which reviews would be approved.

This Committee is requested to consider whether it would wish to make any suggestions to the Overview and Scrutiny Management Board.

Actions Required:

To consider whether to make any suggestions for in-depth scrutiny reviews, for consideration and decision by to the Overview and Scrutiny Management Board on 30 September 2021.

1. Background

One of the essential roles of overview and scrutiny is to carry out in-depth reviews where the outcomes can clearly influence and improve policy and service delivery for the people of Lincolnshire. In accordance with the Council's constitution, this role is undertaken by the two scrutiny panels, Scrutiny Panel A and Scrutiny Panel B.

These two scrutiny panels provide an opportunity for scrutiny councillors to consider a particular topic in great detail, for example by engaging with a range of individuals in less formal settings, which is not always possible in the formal setting of a committee meeting. Based on the evidence received, a report is compiled, with the panel making recommendations for possible improvement.

Scrutiny Panel A and Scrutiny Panel B will conduct each review in accordance with the following principles:

- Scrutiny panels should aim to collect a broad range of evidence on the particular review, interviewing interested parties, and engaging local communities, where this is feasible.
- Scrutiny panels should focus on developing realistic recommendations for improvement in relation to the topic under review.
- Scrutiny panels will submit their draft reports to the relevant overview and scrutiny committee for consideration, approval and onward referral as appropriate.

Scrutiny Panel A and Scrutiny Panel B will undertake in-depth scrutiny reviews in accordance with the terms of reference and timetable determined for each review by the Overview and Scrutiny Management Board.

Identifying Potential Scrutiny Review Topics

A Scrutiny Panel should only be set up when a suitable topic for a scrutiny review is identified by the Overview and Scrutiny Management Board using the Prioritisation Toolkit.

Suggestions for scrutiny reviews may come from a variety of sources such as the scrutiny committees, other non-Executive Councillors, Executive Councillors, and senior officers.

When considering a potential topic for a scrutiny review, it is important that the Board ensures that the potential scrutiny review will not be duplicating any review work that is being undertaken by officers or external partners.

The remit for the potential scrutiny review should be focused and not too broad, so that an in-depth review can be completed within a set timescale and will lead to achievable outcomes.

Role of Overview and Scrutiny Management Board

The Overview and Scrutiny Management Board is responsible for making decisions whether a scrutiny panel is merited, and in so doing the Board applies the guidance in the prioritisation toolkit attached at Appendix A.

Once a potential topic for a scrutiny review has been identified by the Overview and Scrutiny Management Board and assigned to a scrutiny panel, the terms of reference will be drafted by the Scrutiny Panel and submitted to the Overview and Scrutiny Management Board, if they have not already been approved by the Board. This does not prevent the panel from undertaking initial work on its topic.

Composition of Scrutiny Panels

Each scrutiny panel may comprise up to eight members including its chairman and vice chairman, who were appointed by the County Council on 21 May. The remaining members of each panel are appointed for each particular review, and there is an aim to make the membership politically inclusive. All non-executive councillors are eligible, with nominations for membership being sought from the leader of each political group.

Role of Overview and Scrutiny Committees – Approval of Final Report

As stated above, when each scrutiny panel completes each review, its draft report is submitted to the relevant overview and scrutiny committee for consideration and approval. Following its approval, the final report, including any recommendations, is submitted to the relevant decision-making body, which in most instances would be the Executive for matters relating to the County Council's executive functions. The relevant scrutiny committee is responsible for receiving the response to the review and for any future monitoring of recommendations.

Suggestions from Executive Director / Lead Officers

The Executive Director of Children's Services has suggested the following two topics for consideration by the Committee:

- **Young Carers**

Young Carers' rights were strengthened under the Children and Families Act 2014 and the Care Act 2014. Since this time the service has been integrated within Children's Services Early Help, whilst also maintaining support to partners in identifying and supporting young carers and their families. The service also works collaboratively with Adult Services and Public Health. Caring is a significant factor in the lives of many Lincolnshire families, with an estimated 7,000 young carers in the County.

Since the Covid-19 Pandemic, identification of young carers has increased significantly and the support they receive has had to adapt to the changing circumstances of family life. Some children have begun caring for the first time and others have had their caring role change or increase during lockdowns. Our own staff and schools have responded to the additional challenges posed by Covid-19 restrictions.

Media and social media coverage of the issues for young carers has increased nationally and locally. As well as the challenges faced by young carers, Lincolnshire has tried to maintain a positive message to young carers and our young carers have been proud to tell us about their roles.

Our young carers participation group is going from strength to strength; and our young people, their families and our staff, would value the opportunity to tell their stories, and be recognised by councillors for the positive contributions they are already making. There is however more for us to do.

We need to ensure all young carers know where to access information and support for themselves and their families. In particular, we recognise that children and young people caring for family members with mental health problems, or who misuse drugs or alcohol, are less likely to identify as a young carer or access support. We also know that early identification of support for young carers at the point of diagnosis of their parents or carers would ensure need is met early and our engagement with wider partners, in particular GPs, would enable this to happen consistently.

We would like Scrutiny to consider whether the balance of awareness raising both within the Local Authority, and with partners and communities, is appropriate; and whether service provision both face to face and virtual is accessible and relevant to those who need it most.

- **Restoring Family Relationships**

The Restoring Family Relationship (RFR) Team is integrated within Future4me and was established in late 2020. There was a recognised need to promote a consistent and far more preventative approach to promoting family stability to mitigate the prospect of youth homelessness and also avoid where possible late entrants into care. Evidence captured through presentations by young people indicates that a breakdown in family relationships is the main cause of youth homelessness.

Despite having only been established for a short period of time through Department for Education (DfE) funding, the team has a critical role to play in ensuring our response to family breakdown is timely, promotes restorative principles, ensures that parents and carers adopt appropriate accountability and works to achieve stability and reconciliation.

The commissioned housing service delivered by NACRO for 16/17 year olds provides a key option within our accommodation pathway and gives invaluable support to young people whilst residing there. However it is vital that the accommodation is only utilised where absolutely necessary and decisions to utilise it are crucially led by young people's needs.

The Restoring Family Relationships Team seeks to offer a consistent preventative approach to those young people presenting as Youth Homeless at District Councils across the County and look at mediation and family relationship so wherever possible families remain together with support. The team has continued to work within the challenges presented by the Covid-19 pandemic and has a broader remit to promote young people's aspirations and focus on education, work, social opportunities and their mental health and well-being wherever needed.

Work in this area is demanding and resource intensive, and actions and decisions have significant consequences both in terms of long term outcomes for children and young people and financial implications for the Local Authority. As a consequence the team work within complex and sometimes volatile dynamics which require a dedicated and proportionate focus and expertise.

We would like Scrutiny to consider the following:

- Does the work of the RFR team with young people provide them timely support and advice and ensure that a relationship based approach exists between a young person and their practitioner.
- How preventative work with young people and their family networks can de-escalate conflict and promote reconciliation and stability within the family home.
- Capturing the views of parents and carers in how they have been supported and the outcomes that have been achieved through a collaborative and restorative approach.

2. Conclusion

Following the decision by the Overview and Scrutiny Management Board on 17 June 2021, this Committee is being requested to identify any potential topics for in-depth scrutiny reviews to be undertaken by the scrutiny panels, with the Committee's suggestions being reported to the Board on 30 September 2021. In so doing the Committee is requested to be mindful of the prioritisation toolkit attached at Appendix A.

3. Consultation

a) Risks and Impact Analysis

Not Applicable

4. Appendices

These are listed below and attached at the back of the report	
Appendix A	Scrutiny Prioritisation - Prioritisation Toolkit

5. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Nigel West, Head of Democratic Services and Statutory Scrutiny Officer, who can be contacted on 01522 552840 or by e-mail at nigel.west@lincolnshire.gov.uk

Scrutiny Prioritisation

Prioritisation is a key tool for successful scrutiny. Selecting the right topics where scrutiny can add value is essential for scrutiny to be a positive influence on the work of the Council. Scrutiny committees must be selective about what they look at and need to work effectively with limited resources. Scrutiny activity should be targeted, focused and timely and include issues of corporate and local importance, where scrutiny activity can influence and add value.

The questions below are a guide to help members and officers consider and identify key areas of scrutiny activity for consideration.

Will Scrutiny input add value?

- Is there a clear objective for scrutinising the topic?
- What are the identifiable benefits to residents and the council?
- Is there evidence to support the need for scrutiny?
- What is the likelihood of achieving a desired outcome?
- Is the topic strategic and significant rather than relating to an individual complaint?
- Are there adequate resources to ensure scrutiny activity is done well?

Is the topic a concern to local residents?

- Does the topic have a potential impact for one or more section(s) of the local population?
- Has the issue been identified by Members through surgeries and other contact with constituents?
- Is there user dissatisfaction with service (e.g., increased level of complaints)?
- Has the topic been covered in the local media or social media?

Is it a Council or partner priority area?

- Does the topic relate to council corporate priority areas?
- Is there a high level of budgetary commitment to the service/policy area?
- Is it a poor performing service (evidence from performance indicators /benchmarking)?

Are there relevant external factors relating to the issue?

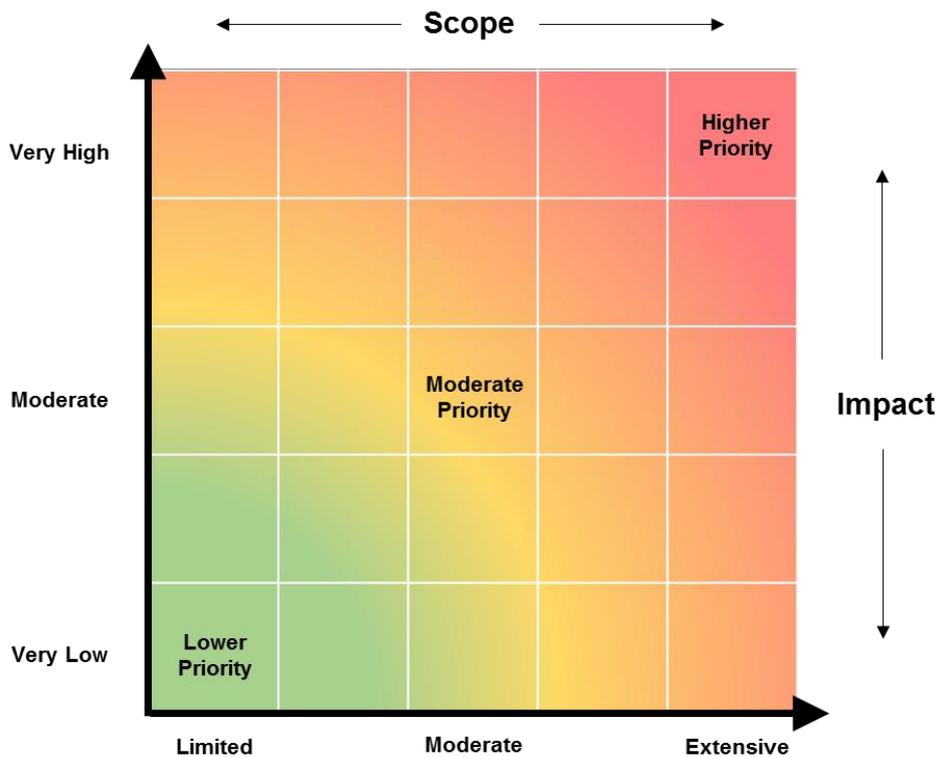
- Central government priority area.
- New government guidance or legislation.
- Issues raised by an internal or external audit or from formal inspections, etc.
- Key reports or new evidence provided by external organisations.

Criteria for not considering topics

- There is no scope for scrutiny to add value/make a difference or have a clear impact.
- New legislation or guidance is expected within the next year.
- The issue is being examined elsewhere - e.g., by the Executive, working group, officer group or other body.
- The objective of scrutiny involvement cannot be achieved in the specified timescale required.

Prioritisation Matrix

The prioritisation matrix shown below is a framework to aid in prioritising a number of scrutiny options or topics. Each topic should be assessed in terms of the impact it would have and the overall scope of the activity.

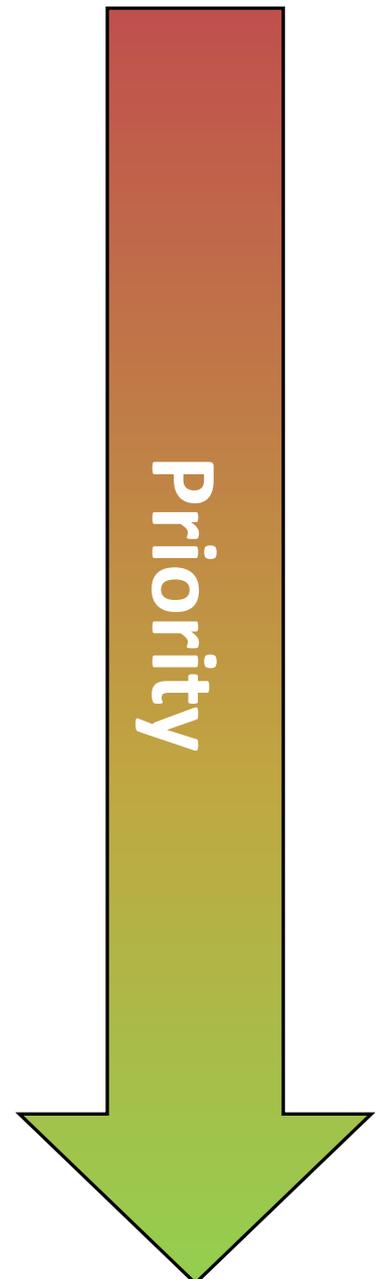
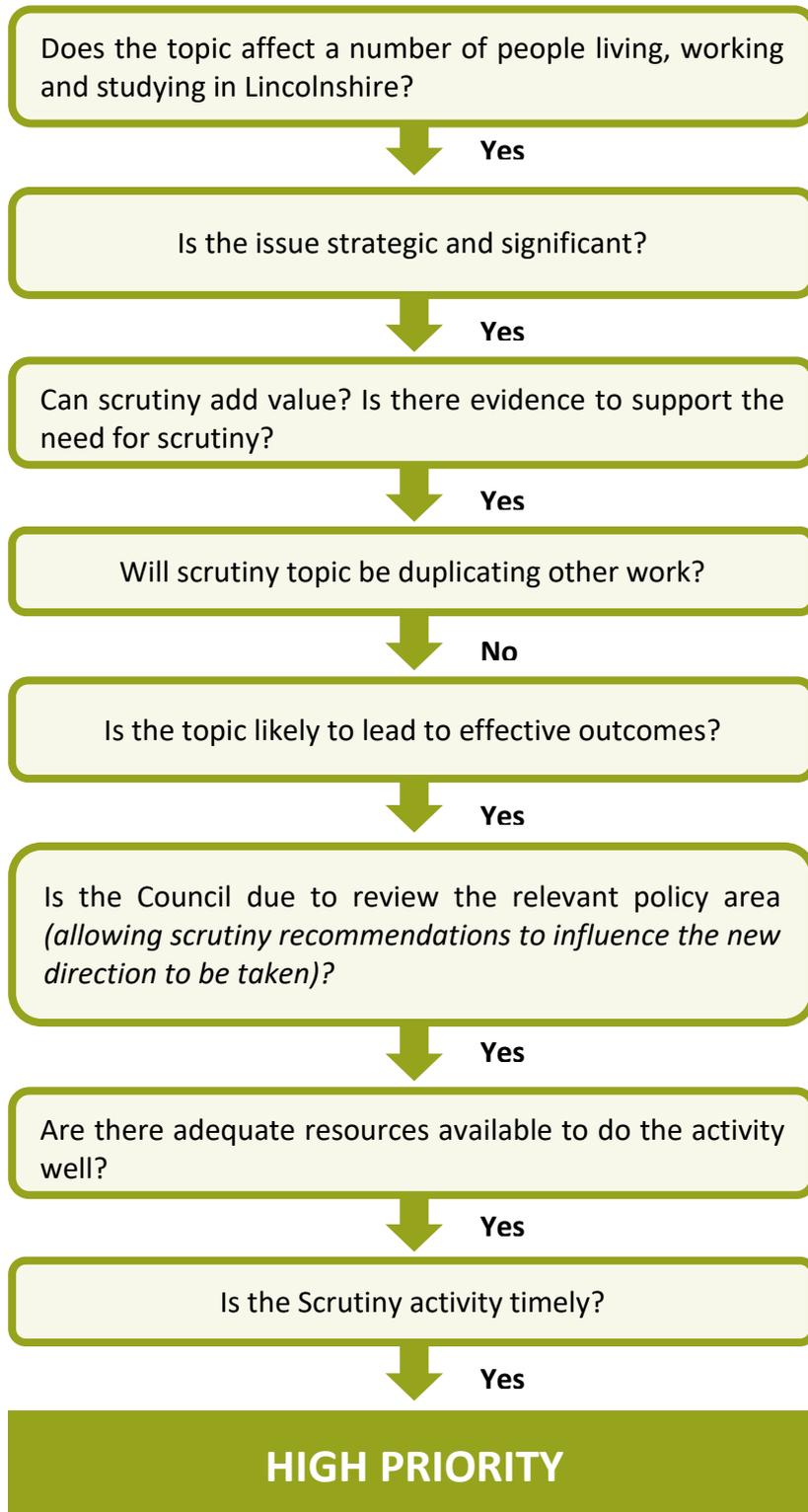


When considering the scope and impact of a Scrutiny item it is important to consider the following areas:

- People / Communities
- Assets / Property
- Financial
- Environmental
- Reputation
- Likelihood of Impact
- Resource Required
- Cost Effectiveness

Prioritisation tool

The prioritisation tool below can be used in deciding on whether an issue would warrant being considered by Scrutiny or the subject of a Scrutiny Review.





Open Report on behalf of Andrew Crookham, Executive Director - Resources

Report to:	Children and Young People Scrutiny Committee
Date:	16 July 2021
Subject:	Children and Young People Scrutiny Committee Work Programme

Summary:

This item enables the Committee to consider and comment on the content of its work programme to ensure that its scrutiny activity is focused where it can be of greatest benefit. The Committee is encouraged to highlight items that could be included for consideration in the work programme.

Actions Required:

- (1) To review and agree the Committee's work programme as set out in this report.
- (2) To highlight for discussion any additional scrutiny activity which could be considered for inclusion in the work programme.

1. Background

Current Items

For reference, the Committee's items for this meeting are set out below: -

16 July 2021		
Item	Contributor	Purpose
Service Level Performance against the Corporate Performance Framework – Quarter 4	Jo Kavanagh, Assistant Director – Early Help	Performance Scrutiny
Proposals for Scrutiny Reviews	Tracy Johnson, Senior Scrutiny Officer	Scrutiny Review Activity

16 July 2021		
Item	Contributor	Purpose
The expansion of the Priory School, Spalding (EXEMPT)	Dave Pennington, Head of Property Development	Pre-Decision Scrutiny (Leader decision between 26 – 30 July 2021)
The expansion of St Christopher's School, Lincoln (EXEMPT)	Dave Pennington, Head of Property Development	Pre-Decision Scrutiny (Leader decision between 26 – 30 July 2021)

Planned Items

The Committee's planned items are listed below:

3 September 2021		
Item	Contributor	Purpose
Family Adoption Links - Regional Adoption Agency Progress Update	John Harris, Head of Service RAA	Performance Scrutiny
Service Level Performance against the Corporate Performance Framework – Quarter 1	Jo Kavanagh, Assistant Director – Early Help	Performance Scrutiny
The expansion of St Lawrence's School, Horncastle (EXEMPT)	Dave Pennington, Head of Property Development	Pre-Decision Scrutiny (Leader decision between 13 - 17 September 2021)

15 October 2021		
Item	Contributor	Purpose
Update on the Building Communities of Specialist Provision Strategy	Sheridan Dodsworth, Head of Special Educational Needs and Disability Eileen McMorro, Programme Manager, Special Schools Strategy Dave Pennington, Head of Property Development	Policy Review (Yearly Update)

15 October 2021		
Item	Contributor	Purpose
Children's Services Annual Statutory Complaints Report 2020-21	Jo Kavanagh, Assistant Director - Early Help	Performance Scrutiny

19 November 2021		
Item	Contributor	Purpose
Lincolnshire Safeguarding Children Partnership (LSCP) Update	Chris Cook, Chair of LSCP Stacey Waller, LSCP Manager	Performance Scrutiny
Children in Care Transformation - Residential Estate Expansion Programme	Tara Jones, Head of Service – LAC Transformation	Pre-Decision Scrutiny (Executive Councillor decision on 22 – 30 November 2021)
Wickenby Children's Home	Dave Pennington, Head of Property Development Matthew Stapleton, Senior Project Manager, Corporate Property	Pre-Decision Scrutiny (Executive Councillor decision on 22 – 30 November 2021)
Service Level Performance against the Corporate Performance Framework – Quarter 2	Jo Kavanagh, Assistant Director – Early Help	Performance Scrutiny

14 January 2022		
Item	Contributor	Purpose
Council Budget 2022/23	Heather Sandy, Executive Director – Children's Services	Budget Scrutiny
Schools Funding Update 2022/23 - Mainstream Schools	Mark Popplewell, Head of Finance – Children's	Pre-Decision Scrutiny (Executive Councillor Decision on TBC)

14 January 2022		
Item	Contributor	Purpose
Sustainable Modes of Transport to School (SMOTS) Action Plan Update	Mark Rainey, Commissioning Manager - Commercial	Performance Scrutiny
Children Missing Out on Education Annual Report 2020/21	Jill Chandar-Nair, Inclusion and Attendance Manager	Policy Review

4 March 2022		
Item	Contributor	Purpose
Service Level Performance against the Corporate Performance Framework – Quarter 3	Jo Kavanagh, Assistant Director – Early Help	Performance Scrutiny
Lincolnshire Local Authority School Performance 2020-21	Martin Smith, Assistant Director - Education	Performance Scrutiny

22 April 2022		
Item	Contributor	Purpose
Lincolnshire Safeguarding Children Partnership (LSCP) Update	Chris Cook, Chair of LSCP Stacey Waller, LSCP Manager	Performance Scrutiny

Items to be scheduled

- Inclusive Lincolnshire Strategy – Policy Review

2. Conclusion

The Committee is invited to review, consider and comment on the work programme as set out above and highlight for discussion any additional scrutiny activity which could be included for consideration in the work programme.

A list of all upcoming Forward Plan decisions relating to the Committee is also attached at Appendix A.

3. Appendices

These are listed below and attached at the back of the report	
Appendix A	Forward Plan of Decisions relating to the Children and Young People Scrutiny Committee

4. Background Papers

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Tracy Johnson, Senior Scrutiny Officer, who can be contacted on 07552 253814 or by e-mail at Tracy.Johnson@lincolnshire.gov.uk

FORWARD PLAN OF DECISIONS RELATING TO CHILDREN'S SERVICES FROM 01 JULY 2021

DEC REF	MATTERS FOR DECISION	REPORT STATUS	DECISION MAKER AND DATE OF DECISION	PEOPLE/GROUPS CONSULTED PRIOR TO DECISION	DOCUMENTS TO BE CONSIDERED	OFFICER(S) FROM WHOM FURTHER INFORMATION CAN BE OBTAINED AND REPRESENTATIONS MADE (All officers are based at County Offices, Newland, Lincoln LN1 1YL unless otherwise stated)	DIVISIONS AFFECTED
I021048	The expansion of the Priory School, Spalding	Exempt	Leader of the Council (Executive Councillor: Resources and Communications) Between 26 Jul 2021 – 30 Jul 2021	Children and Young People Scrutiny Committee	Reports	Head of Property Development Email: dave.pennington@lincolnshire.gov.uk Programme Manager, Special Schools Strategy Email: eileen.mcmorrow@lincolnshire.gov.uk	Spalding South
I021050	The expansion of St Christopher's School, Lincoln	Exempt	Leader of the Council (Executive Councillor: Resources and Communications) Between 26 Jul 2021 and 30 Jul 2021	Children and Young People Scrutiny Committee	Reports	Head of Property Development Email: dave.pennington@lincolnshire.gov.uk Programme Manager, Special Schools Strategy Email: eileen.mcmorrow@lincolnshire.gov.uk	Swallow Beck and Witham
I021049	The expansion of St Lawrence's School, Horncastle	Exempt	Leader of the Council (Executive Councillor: Resources and Communications) Between 13 Sept 2021 and 17 Sept 2021	Children and Young People Scrutiny Committee	Reports	Head of Property Development Email: dave.pennington@lincolnshire.gov.uk Programme Manager, Special Schools Strategy Email: eileen.mcmorrow@lincolnshire.gov.uk	Horncastle and the Keals
I022290 New!	Children in Care Transformation - Residential Estate Expansion Programme	Open	Executive Councillor: Children's Services, Community Safety and Procurement Between 22 Nov 2021 and 30 Nov 2021	Children and Young People Scrutiny Committee	Reports	Admissions and Education Provision Manager Tel: 01522 553535 E-mail: matthew.clayton@lincolnshire.gov.uk	All Divisions

I022291 New!	Wickenby Children's Home	Open	Executive Councillor: People Management, Legal and Corporate Property Between 22 Nov 2021 and 30 Nov 2021	Children and Young People Scrutiny Committee	Reports	Senior Project Manager Tel: 01522 553807 E- mail: matthew.stapleton@lincolnshire.gov.uk	Ermine and Cathedral
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Agenda Item 8

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Agenda Item 9

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